

**Oct / Nov 2017** Vol. 2017, No. 5

# FINANCE



**DON'T MISS:** 

Pg. 6 Figures Don't Lie Pg. 10 Dress for Success Event **Pg. 18** Got CLM?

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# 2017 - 2018 ALAMN OFFICERS & DIRECTORS

# **OFFICERS**



PRESIDENT Sarah Evenson, JD, MBA Barnes & Thornburg LLP 612.367.8717 sarah.evenson@btlaw.com



### **PAST PRESIDENT EDUCATION DIRECTOR** Sarah Didrikson Nilan Johnson Lewis PA 612.305.7614 sdidrikson@nilanjohnson.com

# DIRECTORS

# ADMINISTRATIVE DIRECTOR



Kelly Thaemert, CLM Hellmuth & Johnson PLLC 952.746.2170 kthaemert@hjlawfirm.com

**COMMUNICATIONS DIRECTOR** Laurie Greenberg, SPHR Briggs and Morgan, P.A. 612.977.8608 lareenberg@briggs.com

To improve the quality of management in legal services organizations; promote and enhance the competence and professionalism of legal administrators and all members of the management team; and represent professional legal management and managers to the legal community and to the community at large.

# THE VERDICT STAFF

#### **Editor**

Gretchen Luessenheide, MBA Robins Kaplan LLP 612 349 8476 gluessenheide@robinskaplan.com

#### **Advertising**

Shelly Losinski IntrinXec Management, Inc. 952.564.3077 slosinski@intrinxec.com

# Letters to the Editor

Letters to the Editor of The Verdict are welcome and can be e-mailed to gluessenheide@robinskaplan.com. In your letter, please include your name, irm name, mailing address, daytime phone number, and e-mail address. Letters that do not contain full contact information cannot be published. Letters typically run 150 words or less and may be edited. Your letter may be on any topic. You will be contacted before your letter is published. Thank you.



### **PRESIDENT-ELECT**

Abby Rooney, PHR, SHRM-CP Foley & Mansfield 612.216.0369 arooney@foleymansfield.com

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#### **FINANCE DIRECTOR**

Philip Rush, CLM Moss & Barnett 612.877.5402 phil.rush@lawmoss.com



#### **MEMBERSHIP DIRECTOR** Jessica Gerhardson

Monroe Moxness Berg PA 952.885.5999 jgerhardson@mmblawfirm.com

# ALAMN has adopted **ALA's Mission Statement**

# 2017 - 2018 ALAMN COMMITTEES & SIGs

ALAMN COMMITTEES serve as liaisons between membership and the respective director, representing the ALAMN Board of Directors.

BUSINESS PARTNER AND CONFERENCE								
Patti Ploehn	763.560.5700	pploehn@hennsnoxlaw.com						
Tracy Grill	612.333.8844	tgrill@gustafsongluek.com						
COMMUNICATION	S							
Nick Manty	612.465.0346	nick@mantylaw.com						
COMMUNITY SERV	/ICE							
Darlene Downs	612.252.2865	<u>ddowns@hensonefron.com</u>						
Norma Thayer	612.341.0400	norma.thayer@zimmreed.com						
COMPENSATION 8	BENEFITS SUI	RVEY						
Jodi Schmidt	612.632.3321	jodi.schmidt@gpmlaw.com						
Tammy Warren	612.492.7120	<u>twarren@fredlaw.com</u>						
DIVERSITY & INCL	USION							
Jessica Diede	612.349.8500	jdiede@robinskaplan.com						
Curtis Okerson	612.492.7552	<u>cokerson@fredlaw.com</u>						
EDUCATIONAL PR	OGRAM							
Caitlin Niedzwiecki	612.216.0211	<u>cniedzwiecki@</u>						
		foleymansfield.com						
Tracy Johnson	612.236.0160	tjohnson@ecklandblando.com						
HUMAN RESOURC	ES							
Sarah Duerscherl	612.216.0247	<u>sduerscherl@</u>						
		foleymansfield.com						
Kim Hansen	612.977.8554	khansen@briggs.com						
LARGE FIRM								
Ann Rainhart	612.977.8288	arainhart@briggs.com						
MEMBERSHIP DEV	ELOPMENT							
Catherine Gorr	612.879.1817	cgorr@mulliganbjornnes.com						
Deb O'Connor	651.332.8315	<u>deb@aj-law.com</u>						
NOMINATING								
Katherine Hubbard	612.604.2592	hubbard@mdh-law.com						
SMALL & MEDIUM	FIRM							
Jessica Johnson	612.341.0400	jessica.johnson@zimmreed.com						

651.351.2129 kpepera@eckberglammers.com

ALAMN SPECIAL INTEREST GROUPS (SIGs) are educational forums specific to functional specialty. Special Interest Group (SIG) meeting attendees need not be ALAMN members.

#### FACILITIES MANAGEMENT

612.492.7589 mbrauch@fredlaw.com Michelle Brauch Cynthia Trana 612.977.8686 ctrana@briggs.com

**FINANCIAL MANAGEMENT** 

Josh Wolff	612.305.7616	jwolff@nilanjohnson.com
Julie Zierden	612.216.0321	jzierden@foleymansfield.com

#### INTELLECTUAL PROPERTY

Val Studer Susan Sutton

612.573.2008 vstuder@dbclaw.com 612.349.5764 sutton@ptslaw.com

#### PRICING, LEGAL PROJECT MANAGEMENT, AND **KNOWLEDGE MANAGEMENT**

612.335.7101 bree.johnson@ Bree Johnson

ST. CLOUD

Craig Wilson

Ann Entenmann

320.656.3538 aentenmann@ rinkenoonan.com

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#### SYSTEMS & TECHNOLOGY

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# ALAMN CALENDAR OF EVENTS



# **OCTOBER 2017**

SU	мо	ΤU	WE	тн	FR	SA
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

#### **OCTOBER**

ALAMN Fall Social 4:00 pm – 7:00 pm Bauhaus Brew Labs

3

- **ALA Webinar: Communication** 5 Strategies for Building Trust in the Workplace 2:00 pm Zimmerman Reed
- ALA Finance and Law Practice 5-7 Management Conference for Legal Professionals Chicago, IL
- 5-7 ALA Human Resources Conference for Legal Professionals Chicago, IL
- ALA IP Conference for 5-7 Legal Professionals Chicago, IL
- 12-14 ALA Regional Conference Nashville, TN
- 13 **Board Meeting** 8:30 am – 10:30 am Barnes and Thornburg
- 17 Leadership Council on Legal **Diversity Annual Meeting** 8:00 am - 4:00 pm Washington, DC
- It's Time to Talk: Forums on Race 17 11:30 am – 1:30 pm Minneapolis Convention Center
- **Facilities SIG Meeting** 17 12:00 pm - 1:00 pm Gray Plant Mooty

#### Membersh 17 Committee 4:00 pm - 5: Madigan, D

**ALA Webin** 18 of Product 2:00 pm Zimmerma

19 Education 4:00 pm - 5: Madigan, D

23 **Cook for K** 3:00 pm - 7 Ronald Mc

25 **Diversity 8** Committee 8:30 am - 9: Bowman &

- 25 Communio 12:00 pm -Briggs & Mo
  - N
- **ALA Webin** How to kee 2:00 pm Zimmerma

2

9

- 7 **HR** Commi 11:30 am – TBD
  - Finance SI 12:00 pm – Gray Plant I

Kim Pepera





**SPECIAL INTEREST GROUP** (SIG) attendees need not be ALAMN members

n <b>ip Development</b> e Meeting ::00 pm Dahl & Harlan, PA
nar: Five Principles tive Email
in Reed
<b>Committee Meeting</b> :00 pm Dahl & Harlan, PA
t <b>ids</b> 200 pm Donald House
<b>&amp; Inclusion e Meeting</b> 1:30 am Brooke
<b>cation Committee Meeting</b> 1:00 pm organ
OVEMBER
nar: Workplace Violence: ep Your Organization Safe
in Reed
<b>ittee Meeting</b> 1:00 pm
<b>G Meeting</b> 1:00 pm Mooty

# **NOVEMBER 2017**

SU	мо	TU	WE	тн	FR	SA
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19	20	21	22	23	24	25
26	27	28	29	30	1	2

- ALAMN Board Meeting 10 8:30 am – 10:30 am Barnes and Thornburg
- Law Firm Leaders Networking Event 14 4:30 pm – 7:30 pm Radisson Blu
- 15 Community Service **Committee Meeting** 11:30 am – 1:00 pm Zimmerman Reed
- **ALA Webinar: How to Build** 15 a Budget you Can Count On 2:00 pm Zimmerman Reed
- **Education Committee Meeting** 16 12:00 pm - 1:00 pm Foley & Mansfield
- **Facilities SIG Meeting** 21 12:00 pm – 1:00 pm Ogletree, Deakins, Nash, Smoak & Stewart, P.C.
- Membership Development 21 Committee Meeting 4:00 pm – 5:00 pm Madigan, Dahl & Harlan
- Communication Committee Meeting 12:00 pm 1:00 pm 22 Briggs & Morgan
- Young Professional "Ask Anything" 28 Round Table and Dinner 5:30 pm - 7:00 pm Young Joni

# **ALA WEBINARS\***

# Crucial education -24/7

# FIGURES DON'T LIE

# By Philip Rush, CLM

### Figures don't lie. But liars can figure.

Like the old adage implies, your financial records can tell you the truth, but if you only get part of the picture, they can mislead you.

When reviewing your financial picture, whether it is the firm's financials, the budget, the projection for a build out, or a lease/purchase decision, make sure you get all the facts. If you don't, you could end up making the wrong decision based on a subset of the whole picture.

For example, when budgeting, if you are expecting to add new timekeepers, make sure you have added the compensation costs for the same time period of time that the new timekeepers will be there. You will need to add benefits. When do they start? Also, you need to take into account whether there is a placement fee that needs to be added. Similarly, does the receipt of cash start one, two, or three months after they start producing time? What is the standard practice of the firm?

Other factors in your budget are more straightforward. Supplies, stationery, and rent are most often nearly the same as they were in the prior year. Sometimes a lease has an escalator clause that will increase the rent and needs to be taken into account. Another situation could be buying in bulk for your stationery, and this is the year to stock up. Or license renewals or notary renewals are all coming due in the budget year.

Some of these factors, if budgeted incorrectly, add up over the course of the year. Others may affect the budget from a certain point and then throughout the remainder of the year. This would be the case if you miss an important accrual that is to be paid in January. This would make your budget ineffective for the whole year, as opposed to just being a little more off each month.

Presenting the whole picture in the budget not only gives you a look at what the future might look like, it also gives you a benchmark, should your actual results vary from the budget. Analysis of these variances will let you manage your firm better.

But remember to look at the whole picture as to why you have a variance from budget. It could be hours are low, but is it in all categories of timekeepers or just one? Is it from one particular client group or the whole firm? Maybe it is an industry trend. The figures don't lie, but finding the truth takes some digging.



**Author Bio:** Phillip Rush, CLM, is the Finance Director at Moss & Barnett.



# **ON DEMAND** • **ON TOPIC** • **ON YOUR SCHEDULE**

# Gain essential education on:

- Increasing profitability
- Decreasing inefficiencies
- Advancing professional development



# **October/November To Do List**

- Make sure you have addresses and tax ID's for anyone to whom you are sending a 1099
- Have employees update their addresses so mailing W-2's can be done for those not on site
- Start discussion with bank for any financing needs you may have
- Be ready to set up new check signers

(ideas from Phillip Rush, CLM, Finance Director at Moss & Barnett)

- Contact your payroll provider to confirm your year bonus and tax deposit schedules can be accommodated
- Determine cut off for turning in marketing expense reimbursements
- Set up payroll system with new benefit costs





\*in partnership with WestLegalEd

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# 2017 LEADERSHIP EVENT

ALAMN invites managing partners and law firm leaders to a networking reception featuring speaker Russ Haskin.

#### Tuesday, November 14, 2017 4:30 – 7:30 p.m. (4:30 networking, 5:30 speaker) Radisson Blu

Presentation at a glance: As law firms identify revenue advisor to hundreds of law firms across growth as a top priority, many are losing sight of botthe globe, ranging from small boutiques tom line profitability, client satisfaction, employee satto those within the Am Law 10. He has isfaction, and organic growth. This session will address more than 15 years' experience in consultative work and the various challenges surrounding not only the growth research, achieving recognition as an expert in profitabilof the firm, but the individuals within it. Mr. Haskin will ity, matter management, alternative fee arrangements, begin with an interactive discussion and end with a and partner compensation. case study that will touch on virtually all aspects of law

# PLEASE WELCOME OUR NEWEST ALAMN MEMBERS

**Francis Glover APS Manager** Fish & Richardson, PC

# And the next ALAMN Shining Star is...Tracy Johnson, CLM, SPHR, SHRM-SCP, C(k)PF

The Board is pleased to announce the selection of Tracy Johnson, CLM, SPHR, SHRM-SCP, C(k)PF as a Shining Star for the Minnesota Chapter. Tracy is the Executive Director at Eckland & Blando LLP. Tracy has been a member of ALA and ALAMN since July 2010. Tracy was a member of the CLM study group, passed the exam, and then offered to co-chair the group. Tracy is a strong advocate for the CLM program. She came forward and asked how she could get more involved in ALAMN, became an integral member of the Education Committee, and is now co-chair. Since joining the Education Committee she has worked to get education sessions approved for both SHRM and CLM credits whenever possible. Tracy embodies what it means to be an active member of ALAMN.





#### About the presenter:

firm personnel challenges, including mentorship, career

alignment, succession planning, diversity, and growth.

Russ Haskin is the Director of Business of Law Consulting at Wilson Legal Solutions. In this role, he serves as a trusted

#### Anastasia Walhovd

Office Manager Contreras Edin & Associates



# DRESS FOR SUCCESS WAS A SUCCESS!

On Wednesday, September 13, nine ALA**MN** members and business partners joined together to assist low income women in the Twin Cities prepare for work. Volunteers worked with clients conducting mock interviews and providing image coaching and wardrobe selection to prepare them for work. The mission of Dress for Success is to empower women to achieve economic independence by providing a network of support, professional attire, and the development tools to help them thrive in work and life. Thank you to the following ALA**MN** members and business partners:

- Deb Busch Wells Fargo
- Rebecca Mickelsen Wells Fargo
- Wendy Cornelius Metropolitan Airports Commission
- Laurie Greenberg Briggs and Morgan
- Lauren Livingston Hays Companies
- Greta Larson Fredrikson & Byron
- Beth Sullivan Beacon Hill Staffing
- Jack Duffy Arthur J. Gallagher
- Sarah Paisley Robert Half legal



# ALAMN HOSTS NETWORKING EVENT AT CITY WORKS AND TARGET CENTER

Home to the NBA Minnesota Timberwolves and 3-time Business Partners and ALAMN Members took an up-WNBA World Champions Minnesota Lynx, Target Center close and personal tour of the now 80-90%-completed project on September 19. Donning hard hats, safety has been undergoing renovations this year. The project, New Era - New Digs, includes additional premium seatvests, glasses, and gloves, the tour included behind the ing spaces, technology upgrades and a glass-walled, scenes viewing of the Timberwolves and Lynx locker five-story atrium to enhance natural lighting. A new adrooms, complete with eight-foot showers! dition, a very cool art piece which will span the atrium, is in the works as well. An abstract basketball will appear Before and after the tour, Business Partners and members spent time networking at City Works, just a short to be falling through a lighted net! walk through the skyway to Target Center.



 $V \overset{\text{\tiny the}}{erdict}$ 

# SUDOKU - ANSWERS ON PAGE 20

# SEEKING NOMINATIONS FOR ALAMN BOARD OF DIRECTORS!

					9			5
6	5		8	1	2			
2	3						8	
	4					5		9
8	1		5		4	3		6
თ	6		2		3		4	
	2	6		4			9	
3	7	4	9				5	2
			6	2	7	4	1	3

# REGISTER FOR ALAMN FALL SOCIAL OCTOBER 3

ALAMN members, business partners, potential members and potential business partners are invited to attend the ALAMN Fall Social.

Tuesday, October 3, 2017, 4:00 - 7:00 p.m.

Bauhaus Brew Labs, 1315 Tyler St. N.E., Minneapolis MN, 55413

Click here to register.

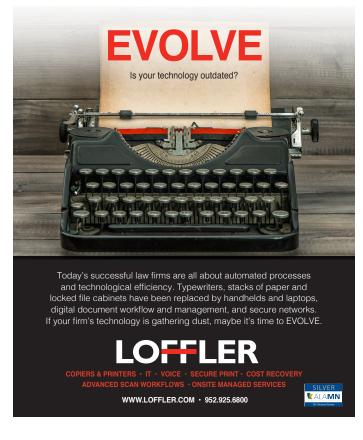
ALAMN has been blessed with a strong tradition of vounteering. Our volunteers contribute to the strengt and prosperity of our chapter. To continue the tradition we are seeking nominations for the 2018-2019 ALAM Board of Directors. I am asking for your assistance in tw ways. First, if you know of any member who exhibit strong leadership skills, and you feel he or she would be a good candidate for the Board, please nominate that person! Second, consider nominating yourself for a position on the Board. Volunteer ranks commonly hav members who were self-nominated.

# Simplify the complexity.



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# VOLUNTEERS NEEDED FOR ALAMN NOMINATING COMMITTEE!

If you have been looking for a way to get involved in ALAMN with a short time commitment, here is you opportunity! Volunteers are needed to serve on the ALAMN Nominating Committee. The Nominating Committee has the important responsibility of selecting and presenting a slate of officers for the 2018-2019 term of office. The Committee will meet 2-3 times between November and January, and have a few hours of work ou

ol-	Submit all nominations by Monday, Novem-
gth	ber 13, 2017 by completing the online form.
on,	www.alamn.memberclicks.net/alamn-board-nomination
AN wo bits be nat bo- ive	Contact Sarah Didrikson at <i>sdidrikson@nilanjohnson.com</i> or 612.305.7614 with any questions. Eligible nominees must have chaired or co-chaired an ALA <b>MN</b> Committee in the past for consideration. Also, if you are interested in being considered for a Board po- sition, you are not eligible to serve on the Nominating Committee this year. Thank you for considering this op- portunity to serve ALA <b>MN</b> !

Verdict

in	side of the meetings. To be eligible for the Committee,
ur	ALAMN regular members must have at least one year of
ne	membership and cannot have served on the Nominat-
n-	ing Committee last year.
nd of o- ut-	If you would like more information on the Nominat- ing Committee, please contact Sarah Didrikson at <i>sdidrikson@nilanjohnson.com</i> or 612-305-7614 by
	November 3, 2017.

# AUTUMN LIFE HACKS

# Make Pumpkins Last Longer

If you buy your pumpkins too early, by Halloween your jack-o-lanterns will look like a rotten, withered mess. Wait too long, and the only ones left are the weird-looking, misshapen ones. Instead of trying to coordinate timing to hit the sweet spot, go ahead and buy pumpkins early, but spray them with a mixture of water and bleach. This will preserve the pumpkins and prevent them from rotting before Halloween night.





# **Bake the Bugs out of Pinecones**

The pinecones that fall from trees this time of year can be fantastic to use as seasonal decorations in table centerpieces, assorted crafts, and the like, but it is a good idea to stick the pinecones in the oven and bake them first in order to destroy any insects that may have established a secret home inside a pinecone before they can set up shop somewhere inside your home. Cook at 250 degrees on a foil-lined cookie sheet for about an hour, checking to make sure they do not burn.

# **DIY Fall Potpourri**

Who needs scented candles or plug-in air fresheners to bring a fresh fall smell into your home when you can create our own easy-peasy autumn potpourri? Simply add a peel of one orange, a sliced apple, two large cinnamon sticks, and a tablespoon each of cloves, vanilla extract, and almond extract to 1 ½ cups of water, and simmer on the stovetop throughout the day (make sure to keep adding water). Your house will smell amazing!

http://www.hgtv.ca/diy/photos/14-fall-hacks-for-anawesome-autumn-1052955/#



# DEAR LAURA ADVICE COLUMN

#### Dear Laura,

My boss is such a micromanager! She is always checking up on me to see what I am doing. I get my work done, so is it so wrong that I catch up on Facebook once in a while during the day? Signed, Micromanaged in Minnetonka

#### Dear Micromanaged in Minnetonka,

It's time for a chat with your Managing Partner or during her 20+ years as an ALA member. supervising Director. (Sorry, I won't use the term "boss.") Rich with experience in the legal indus-As a legal business professional, you are an exempt try and in ALA, Laura has become the ALAMN de facto employee, and you are likely working many more hours go-to person for advice of all kinds. Leading by example, than the firm's non-exempt employees. Sit down with she strives to educate all legal professionals to be diployour supervisor and let her know you want to discuss matic problem-solvers. managing expectations—hers AND yours. Just be How can Laura help you? Please send your "Dear Laura" honest with her. Tell her you work hard and remind her guestions to The Verdict editor, Gretchen Luessenheide, that you do a great job. Let her know it concerns you at gluessenheide@robinskaplan.com when she hovers around seemingly to catch you doing something wrong. Ask her outright if you have done something to lessen her trust in you. It's amazing how open conversations positively impact relationships.

As for your Facebook time, none of us like to walk around the office to see employees on Facebook, Amazon, or even CNN. But, we all go there once in a while. We monitor our checking accounts, get a CaringBridge update, or check Facebook to see how our friends in Miami and Houston are coping. But, if your supervisor sees you on Facebook throughout the day, that is not OK, and she is right to be upset by that. Spend a minute to take an honest personal inventory to determine if you should modify your social media activities during work hours.

#### Dear Laura,

#### What is your go-to dance move? Signed, Dancing in Dassel

#### Dear Dancing in Dassel,

You know I love to dance! That's how I got to be friends with so many members of ALA**MN**. We would go to ALA conferences, and we danced. All the other ALA members commented on how cool it was that Minnesota was always the first on the dance floor. We should dance while we're in Minnesota! Oh right. Back to your question

... I don't have a go-to dance move, but I will say that one of my favorite dances is the Polka. A little secret ... Dick Nigon is the BEST Polka dancer!



#### **Author Bio:**

Laura J. Broomell, CLM, is the COO at Greene Espel PLLP. She served as the 2016-17 ALA President, and has contributed to numerous ALA**MN** committees during her 20+ years as an ALA member. Bich with experience in the legal indus-

Verdict





# **Emergent Networks**

# **COMMUNITY SERVICE MEETING MINUTES**

# September 20, 2017 | 11:30-1:00

#### Zimmerman Reed – 1100 IDS Center, 80 South 8th Street

**Attendees:** Sarah Didrikson, Darlene Downs, Laurie Greenberg, Sheila Johnson, Tracy Smith, Pat Stender, Wendy Cornelius, Norma Thayer and new member Anastasia Walhovd

- 1. Current committee members
- 2. Recap of prior events:
  - » September 13th Dress for Success/Interviews
- 3. Recap of upcoming events:
  - » October 23rd Ronald McDonald Meatloaf and Baked Potato Meal: Coordinators: Pat Stender and Sheila Johnson
  - » TBD (Tentatively early December) Blessing Bags for Avenues for Homeless Youth Coordinator: Norma Thayer
  - » January 18th Happy Hour Squared joint event with Legal Marketing Association Coordinators: Darlene Downs and Norma Thayer

- 4. 2018 events:
  - » January Happy Hour Squared
  - » February Simpson Meal
  - » March Platinum Sponsor Request at Annual Conference
  - » April People Serving People
  - » May Cookie Cart
  - » June Simpson BBQ
  - » September TBD
  - » October Baby Blankets
  - » December TBD
- 5. Need to send postcard mailing to Business Partners and Members with 2018 events
- 6. Attached is an updated committee roster
- 7. Budget report
- 8. Proposed 2018 meeting dates
- 9. Next meeting is November 15, 2017 at Zimmerman Reed (1100 IDS Center)

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onnections made simple.

# GOT CLM?

### What is certification?

Certification is defined as a credentialing process by which a profession grants recognition to an individual who meets certain predetermined gualifications specified by that profession.

#### Why certification?

ALA's voluntary Certified Legal Manager (CLM) program was developed in order to provide legal administrators with an opportunity to demonstrate a command of the core areas of knowledge identified as essential to the effective performance of a principal administrator. CLMs are recognized as administrators who have met the work experience requirement, displayed a commitment to continuing education, and passed a comprehensive examination.



#### What does competency mean?

In 2012, ALA conducted its fourth Competency-Based Education Job and Needs Analysis. Through this extensive research, ALA investigated the job of a legal administrator and identified an impressive 65 competencies (knowledge, skills, and abilities) critical to successfully perform the administrator's job. These analyses are the guidelines used in the development of ALA's educational and certification programs.

#### How does becoming certified benefit me?

Certification ensures recognition of your expertise, and assists you in your development and selfimprovement by identifying a body of knowledge and establishing professional standards. In addition, certification helps junior-level professionals gain top-level management approval, while enabling senior practitioners to remain current in the field and improve their performance and proficiency.

#### How does this benefit my employer/organization?

Certification serves as an aid for recruitment, provides a way to encourage and improve job performance for its employees, and acknowledges training and development of those who are certified.

#### What must I do to become certified?

To become certified, ALA members or nonmembers must meet the eligibility requirements and pass the certification examination given by the Association of Legal Administrators. Legal administrators in Canada and other countries are eligible to become certified, but must realize that major portions of the examination are based on U.S. federal law.

**Continued on p.19** 

# GOT CLM? CONTINUED

#### continued from page 18

Interested in taking the next steps? ALAMN's CLM Stud Group is here to assist you!

A preview of discussion topics studied are as follows:

- Legal Industry Conflict of Interest Issues/Lav and Regulations re Business Insurance Coverage Professional Liability Insurance/Trust Account Pr cedures and Regulations/ABA Model Rules of Pre fessional Responsibility/Changes & Trends in th Legal Industry
- Financial Management General Tax Regulations/ General Accounting/Analysis

# **CLM Sample Exam Question**

If a firm terminates its 10-year lease in the middle of the seventh year, what would be the effect on the firm's year-end financial statement if the firm had made a \$500,000 outlay for tenant leasehold improvements?

- A. The firm's current assets would be reduced.
- B. The firm's depreciation/amortization for the year would increase.
- C. The firm's total operating expense for the year would decrease.
- sheet would not change as a result of this transaction.

Answer on page 20



dy	Human Resources Management – Employee Selec-
	tion & Promotion/Performance Management/Com-
	pensation & Benefits/Organization Development
W	Office Operations – Technology & Automation Man-
e/	agement/Office and Project Management/File Man-
0-	agement/Strategic, Disaster, and Business Planning
o- ne	For further information regarding ALA <b>MN</b> 's CLM Study Group, please contact Tracy Johnson at <b>tjohnson@ecklandblando.com</b>
c/	

D. Although the firm's income statement would be affected, the year-end balance

# Answer from p.12

4	8	1	7	3	9	2	6	5
6	5	7	8	1	2	9	3	4
2	3	9	4	5	6	7	8	1
7	4	3	1	6	8	5	2	9
8	1	2	5	9	4	3	7	6
9	6	5	2	7	3	1	4	8
1	2	6	3	4	5	8	9	7
3	7	4	9	8	1	6	5	2
5	9	8	6	2	7	4	1	3

Answer from p.19 Answer: B

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# GET TO KNOW YOUR BOARD



# What was your favorite Halloween costume?

# Sarah Evenson, President

My most favorite childhood costume was dressing up as a WWE (back then WWF) wrestler.

# **Abby Rooney, President-Elect**

I dressed up as Cyndi Lauper from the "Girls Just Wanna Have Fun" video for my costume in 5th grade. Had my hair dyed red and everything.

The first thing that comes to mind is the time I dressed up as a gorilla. I worked at Fox 9 at the time and someone else dressed up as a banana. This was not planned. When the producers found out there was a gorilla and banana in the building, they made me chase the banana on live TV. I couldn't see very well so I looked like I was in slow motion while the banana looked like he was quickly getting away. Of course the producers played the Benny Hill theme song while I chased the banana.

### Laurie Greenberg, Communications Director

My favorite Halloween costume was Cinderella when I was 6 or 7 years old, because what girl doesn't love a tiara?

My favorite was a Princess Jasmine costume I wore when I was about 5. My grandmother handmade it herself, and it was just beautiful. I remember being SO bummed that Florida had an extremely rare cold Halloween day and my parents made me wear a sweater over it to trick or treat.



# Sarah Didrikson, Past President and Education Director

I made a dice one year out of a cardboard box.

# Kelly Thaemert, Administrative Director

# Jessica Gerhardson, Membership Director



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